

"You are the brain that controls the economic engine that runs Massachusetts. Your inspiration and creativity is the life force that propels the industrial engine of Massachusetts. As your heart beats so beats the heart of Massachusetts. Your blood, sweat, and tears flow through the arteries and veins pumping life into Massachusetts. You are the future of Massachusetts." *Dr. Gerry Dembrowski April 2009*

Changing the way government does business.

1. Switch Massachusetts from a traditional "Line-Item" budget to an "Activity-Based" budgeting system. This switch will give the legislators and the taxpayer an exact accounting of where the money is going and how much each "Activity" of running the government will cost.

- There is a lot of interaction between departments in government. For example Logan Airport it takes the interaction between Massport, State Police, Fire Department and several other departments to make the airport work. When there is a fire, not only does the fire department show up but, the police and ambulance are also present. Switching to an "Activity-Based" budget versus a "Line-Item" will give the taxpayer and the legislators an exact account of where the money is going and how much each activity costs.

- It's a time consuming process because all the data needs to be inputted. There are software programs that will convert "Line-Item" budgets to an "Activity-Based" system. The information obtained far out weighs the drawback of data entry.

2. Decrease government's cost of doing business. First order of business will be eliminating all useless laws such as the "Pacheco Law."

- Sen. Marc Pacheco (D-Taunton), the brain behind the Pacheco law which ended the state's ability to contract with private firms for services they can deliver more efficiently than state workers. This law cost you an estimate \$150 million to \$300 million a year. *Reforms that lead to big savings Scot Lehigh Boston Globe May 15, 2009 The House Minority Leader's Daily Press Clips*

- Scot Lehigh Boston Globe May 15, 2009 said, I have it on good authority that *Sen. Marc Pacheco* signature "accomplishment" was thought up and written by lobbyists, then given to him to file. *Reforms that lead to big savings Scot Lehigh Boston Globe May 15, 2009 The House Minority Leader's Daily Press Clips*

3. Get government out of the way of business productivity. As governor I believe that state government should eliminate regulations and taxes that increase the costs of doing business in the commonwealth. If its not prolific to productivity and employment augmentation then, it has no useful purpose.

4. As governor I will create a direct line between the governor and business leaders. That means not just Biotech firms and Unions but, the mom and pop business on the corner. The goal is to grow and prosper all businesses large and small.

5. Due a cost to revenue evaluation (CRE) of attracting new businesses and supporting established businesses in the commonwealth. As governor I will make sure your government compares tax breaks to tax revenues when attracting new businesses and supporting established businesses. I will eliminate taxing one sector and subsidizing another, in favor of fostering a business friendly Massachusetts. This will decrease business expenses and increase employment. It will also save you and our families hundreds of millions of dollars.

6. Grant cities and towns unrestricted authority to join the state's Group Insurance Commission or something similar and allowing cities and towns the ability to design their own health-insurance plans. Currently, every change in local health-insurance plans has to be bargained with the local unions. Making the switch will save you and our families \$2.5 Billion.

7. I will not appoint an Efficiency Commission all it will tell us is what we already know that, government is wasteful and all of the waste has been implemented by legislative or judiciary mandates.

8. To eliminate waste, I would ask each department and each agency to ask their employees to offer suggestions for fixing these inefficiencies. Setting goals and explicit targets will decrease inefficiencies for successive fiscal years. Challenging the people in each department of state government to commit themselves to accomplish something specific and meaningful will create job satisfaction, feeling of importance and accomplishment while, at the same time removing waste from our government.

9. Unfunded Retirement Benefits: The Multibillion Dollar Invisible white elephant- you and I will pay almost \$1.5 billion out of a likely \$27.4 billion budget towards the Commonwealth's more than \$13 billion unfunded pension liability. Eliminating this problem will saving you and our families \$1.5 billion every year.

- Reining in pensions is not about shortchanging public employees.
- Retirement plans are run by more than 100 separate retirement boards that are regulated and overseen by a state agency. Many of the more than 100 retirement systems are in weak financial health usually because of below average investment returns, high administrative costs, and gaps in oversight.
- Statistics: For years, there was a myth that government workers got rich benefits to make up for lower pay. But according to the federal Bureau of Labor Statistics, public employees in eastern Massachusetts now earn 15 percent more than their private sector counterparts who perform comparable work, and that number is exclusive of more generous government benefit packages. *The battle to curb public pensions The Boston Globe By Charles Chieppo May 21, 2008*
- Statistics: One of every three dollars spent by the Los Angeles County school system funds teacher pensions. Philadelphia in 2008 issued a staggering \$4.5 billion bond to cover unfunded pension liabilities for 33,000 employees. The City of Vallejo, Calif., recently declared bankruptcy, its finances collapsing under the weight of police and fire contracts. *The battle to curb public pensions The Boston Globe By Charles Chieppo May 21, 2008*

10. Households and businesses are making cut backs, why shouldn't government also cut back. After all, aren't we all in this together. The Beacon Hill Institute officials suggested state and local governments, in the face of falling revenues, could save almost \$1 billion by cutting salaries by 5 percent.

- Repairing Massachusetts' economy depends on hard work, reducing taxes and not relying on quick fixes!

“whenever any Form of Government becomes destructive of these ends, it is the Right of the People to alter or to abolish it, and to institute new Government, laying its foundation on such principles and organizing its powers in such form, as to them shall seem most likely to effect their Safety and Happiness” *Declaration of Independence July 4, 1776.*